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# PLANNING FOR THE FUTUR Motlow's new president describes increasing adult enrollment, advancing sports programs and creating new two-year degrees are some of the community college leadership's goals moving forward.

New executive director reflects on her first year at the helm as the Chamber aims to provide increased value for members.





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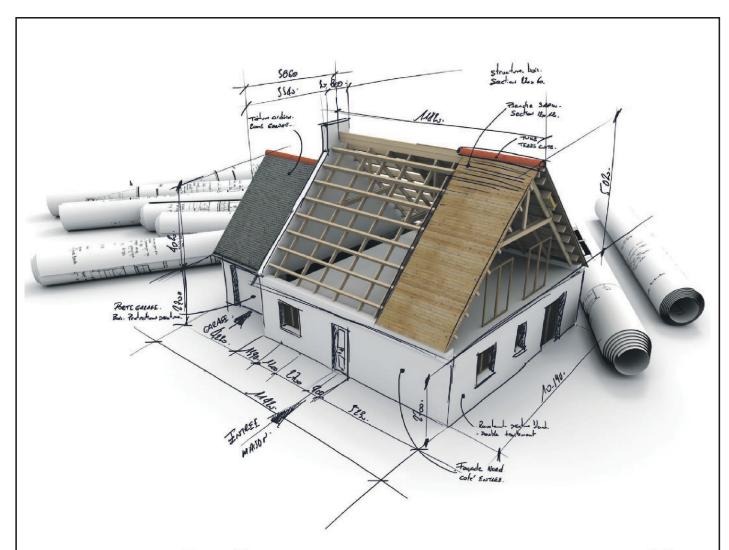
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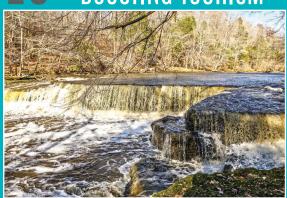
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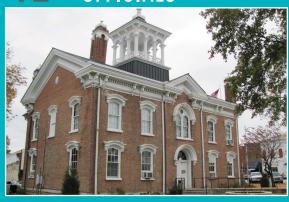
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#### **FUTURE**





# "WHAT A GREAT TIME TO BE IN MANCHESTER, TN!!"

- Terri Hudson Executive Director terri@manchestertnchamber.org

There is a level of energy here like never before. The spirit of collaboration is echoing throughout Coffee County. Lifelong residents are falling in love with this community all over again. Our three mayors are displaying an eagerness to come together on projects and initiatives that will benefit every citizen. Our Industrial Board is talking about possibilities and strategies with an increased zeal.

I'm inspired to see educators from separate school systems coming together for the good of every child, ready to roll up their sleeves and find ways to improve our workforce.

Young professionals of integrity are forming networking groups to explore ways that they can plug in and invest in our community.

The truth is there is a tremendous amount of human capital in Coffee County, and when we put our skill sets together toward a common goal, there is no telling what we can accomplish. The future of Manchester and Coffee County is promising.

# **OUR MISSION**

THE MANCHESTER AREA CHAMBER OF COMMERCE IS A PROACTIVE, HIGH-ENERGY PARTNER WITH CITIZENS AND GOVERNMENT, WITH AN INVOLVED AND INFORMED MEMBERSHIP FOCUSED ON RECRUITING, PROMOTING AND CELEBRATING BUSINESS IN THE MANCHESTER AREA.



- Brandy Hayes
Director of Member Relations
brandy@manchestertnchamber.org

- Margie Lowe
Director of Events
margie@manchestertnchamber.org



# OUR STAFF



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# NOTE FROM OUR PRESIDENT

Welcome to Manchester. I'm happy you have this Chamber of Commerce directory. On the following pages you will find the businesses and individuals

#### "MANCHESTER IS TRULY A DIVERSE AND DYNAMIC CITY"

that make up our dynamic community. I hope you will call on these folks when you are looking for goods and services in our area.

> Whether you are visiting or moving to our city let me share some of the things that we feel make our city so special. Manchester is located on I-24 half way between

Nashville and Chattanooga. We are surrounded by beautiful mountains and three of the best recreational lakes in the state. In addition, we have one of the most popular golf courses in the midstate, and a state of the art Recreation Center. If you enjoy the great outdoors, Manchester is your kind of place.

We also take great pride in our industrial base which offers exceptional job opportunities. We are adjacent to Arnold Engineering Development Center (AEDC), which is the largest test facility of its kind in the world. Add to that two thriving Industrial Parks. Don't forget our 13,000 square foot Conference Center. If you stay for any period of time you will have the opportunity to attend events here that you won't want to miss.

We also take great pride in two of the best school systems in the state of Tennessee.

You may want to visit some area attractions that quests come from far and wide to experience. Old Stone Fort is a beautiful state park with several hiking trails with views of water falls on the Duck River, and be sure to check in to Jack Daniels Distillery & George Dickel's Distillery, which is right down the road. In addition, Manchester is proud to be home to the award winning Bean's Creek Winery.

While Manchester is a small city most of the year, we are proud to be the 7th largest city in Tennessee four days of the year when 80,000+ guests arrive from around the world to attend Bonnaroo. This is regarded as one of the best music festivals worldwide. Yes, we are proud to host them every June. Manchester is truly a diverse and dynamic city.

If you are passing through we hope you return; if you plan to stay we can't wait to meet you!





#### PAST PRESIDENTS

1960 - Dr. Ewing Threet

1961 - Dr. Virgil Rhodes

1962 - Russ Daniel

1963 - Mr. Tom Brown

1964 - Jesse West

1965 - R. W. Walker

1966-68 - David Gold

1969 - Dr. Ben Spaulding

1970 - Buster Bush

1971 - Dick Baldwin

1972- Rov Worthington

1973 - Ray Kahle

1974 - Dow Carter

1975 - Tony Tidwell

1976 - Cliff Klutts

1977 - Roger Dotson

1978 - Charles Myers

1979 - Ed Matheson

1980 - Mike LaChapelle

1981 - Wavne Hudgens

1982 - Shaw Jared

1983 - Shaw Jared

1984 - Bobby Vann

1985 - Gary Hunt, CPA

1986 - Wayne Bramblett

1987 - Johnny Murray

1988 - Alma Sain

1989 - Coolidge Holt

1990 - Coolidge Holt

1991 - Jim Higbee

1992 - Elmer Morris

1993 - Buster Bush

1994 - Rebecca Turpin

1995 - Ray Johnson

1996 - Sherri Willis

1997 - Craig Johnson

1998 - Eugene Wust

1999 - Harold Cody

2000 - Jewell Noblitt 2001 - Heather Duncan

2002 - Helen DeBellis

2003 - Mike Toney

2004 - Patricia Pinegar

2005 - Brent Parsley

2006 - Mark Williams

2007 - Don Rogers

2008 - Roger Dotson

2009 - Melinda Ashburn

2010 - Amber Dotson

2011 - Mark Shugerman

2011 - Bill Nickels

2012 - Bill Nickels

2013 - Jon Bell

2014 - Carter Sain

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Casey Jacobs 931-808-3996



Christy Lewis 931-808-8322



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Michael Woods



Dusty Crawford Office Manager



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- Martha McCormick

"We have developed a strong foundation focused on delivering excellent patient care and are very confident that we will be successful."

- Bobby Couch

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# CHAMBER AIMS TO PROVIDE BY KRISTIN LUNA



Terri Hudson had her eve on Manchester for some time—long before she made the move to the area at the beginning of 2015. The native of Richmond, Ky., a city of 33,000 residents just outside of Lexington, was working as vice president of operations for the non-profit Bluegrass Tomorrow but had hoped a job would open up at the Manchester Area Chamber of Commerce so she could relocate and use her skillset to further improve a community with untapped potential.

"Working at chambers [in Kentucky] was the best work I ever did. You feel like you're making an impact, pulling folks in and thinking about the greater good," she explains. "You have the opportunity to make so many friends along the way, as well as help others make those connections and create friendships and business partnerships.

That's the really rewarding part

Then the position for executive director came available, and Terri wasted no time getting hired and jumping right in. One of her first ideas to take flight was a summit, Coffee County 2020: Positioning for Growth, held in December with former Nashville mayor, Karl Dean, as keynote and other speakers from neighboring

chambers in Williamson, Rutherford, Davidson, Maury, Montgomery and Murray counties.

"They talked about best practices. They basically told us their stories, how they make things work in their communities, how it's created jobs and how they, at one point, were kind of like we are," she recaps.
"To my knowledge, right

now [in Manchester] we don't have any private investment in growth. These communities are all saying [in order to be successful], 'it takes buy-in from everybody.''

More than 100 locals—a mix of county officials, city planners, education professionals, business owners and regular citizens—attended the inaugural summit, and Terri says she was extremely happy with the outcome and the discussion it sparked. Session topics included Coffee County's positioning in rural tourism, making strides toward workforce development, engaging Millennials and economic development alliances.

"The event was intended to plant the seeds, not to strongarm anybody, to say 'hey, this is how they're doing it. If it and give us their input and perceptions," Terri says. "I want people to feel like their membership is an investment in their business and in the community."

While she has other big plans she wants to put in motion, Terri says getting the education initiative back up and running is a top concern, as is building stronger ties in the industrial community both among different businesses and between industry and the chamber. Additionally, she will continue to focus on the organization's two major annual events: the awards banquet in January and the golf tournament at WillowBrook each May.

And ultimately, she just wants to provide all members, new and old, with value. Boasting a directory

of more than 300 members, the chamber is not dedicated solely to growing enrollment, but rather to catering to the needs and goals of its existing members.

# NEW EXECUTIVE DIRECTOR REFLECTS ON HER FIRST YEAR AT THE HELM.

will work there, maybe it will work here," she says. "I think that's what the chamber's role is: to show that leadership."

A year into her job, many of Terri's other efforts have centered upon fostering engagement through events like Coffee Connect, a beforehours program, and Thursday Night Live after work. Both networking series offer members the opportunity to get to know one another, as well as provide a platform for the host businesses to show off all they have to offer.

"Country-wide, chambers often have this perception of: 'what do they do for me?' I really want the Manchester chamber to be inclusive. I've tried to start new committees so anybody can come in

"Absolutely we want to continue to grow, but membership has not been a top priority for me this first year, as I want to get programs in place first that we can be proud of. They need to be able to see what we're doing and the product we're selling," Terri shares. "I want businesses to realize this is an investment in their community. In the year I've been here, I've really tried to listen—listen to the members. listen to the people, listen to the lifelong residents, get a feel for what really needs to happen. What are they hungry for? I want people to really love this place and really love each other. To bring a sense of unity and working together has been one of my biggest goals and will continue to be."

#### COFFEE COUNTY CRAFT ASSOCIATION FOOTHILLS CRAFTS

The Coffee County Craft Association is a nonprofit association formed in 1981 following two years of research by a committee formed by Jeanne G. Webb, Extension Home Agent in Coffee County and the UT Agriculture Department, Knoxville, TN.

The purpose of the formation was to provide a retail store FOOTHILLS CRAFTS, for crafts members

to exhibit and sell their products, and also to offer instruction in various craft skills to others.

120 exhibiting members volunteer four or more hours staffing the shop (which is open 7 days a week from 9:00 AM to 5:00 PM – Monday through Saturday and 1 PM to 5 PM on Sunday) all these volunteers have made the shop what it is today.

For the past 25 years Foothills Crafts has

sponsored a craft festival. Which is now at the Manchester-Coffee County Conference Center the second weekend in November.

#### MANCHESTER - COFFEE COUNTY CONFERENCE CENTER

Where gourmet meets good ol' southern cooking; where classy meets southern hospitality and where Manchester, Coffee County and Middle Tennessee go to host business meetings, class reunions, weddings, receptions and Christmas parties. The Manchester-Coffee County Conference Center has a meeting space and menu for every occasion.

With a total of nine meeting spaces, two Executive Boardrooms and a Grand ballroom the staff at the Manchester-Coffee County Conference Center is excited to host any event. There are various meal options from breakfast, buffets, Hors d'Oeuvres, plated meals, and snacks. The Conference Center is also licensed to serve alcoholic beverages and can arrange to have a hosted bar or cash bar at your event.

The Conference Center is conveniently located between Nashville and Chattanooga, directly off of Interstate 24 on Exit 114. Directly behind and connected to the Holiday Inn Express. Combined with the Comfort Suites hotel located directly out the front doors of the center, it makes for easy accommodations for business travelers, wedding guests or family and friends. 931-723-8283.



#### MANCHESTER PARKS AND RECREATION

The Manchester Parks and Recreation Department is a publicly funded department that offers quality recreation programs and facilities affordable to all members of our community. Our Recreation Complex is a 64,000 square foot facility that contains racquetball courts, gymnasium, indoor walking/jogging track, wellness room, aerobics room, youth wellness room, casual care nursery, indoor 25 yard competition pool, indoor warm water therapy and kiddle pool, and an outdoor leisure pool with water slides, water

playground, and current river. The Recreation Complex is open 7 days a week and has a wide variety of fitness and aquatic fitness classes including our very own Makos Swim Team.

The Recreation Complex is also a great place to have a birthday party and we have special packages for people to choose for pool parties, lock ins, and our Youth Wellness Room. If you enjoy the experience of walking or jogging outdoors, then our Little Duck River Greenway is the spot for you.

The Little Duck River Greenway is an 8ft. wide concrete walkway that is currently 2.2 miles long and is slated for expansion in the next year.

The Manchester Parks and Recreation Department fees, program information with schedules, and facility information is all available online at www.cityofmanchestertn.com/ recreation or call 931-728-0273.

#### NID STONF FORT STATF PARK

The Old Stone Fort is a 2000 year-old American Indian ceremonial site. It consists of mounds and walls that combine with cliffs and rivers to form an enclosure measuring 1-1/4 miles around. The 50-acre hilltop enclosure mound site is believed to have served as a central ceremonial gathering place for some 500 years. It has been identified as, perhaps, the most spectacularly sited sacred area of its period in the United States and the largest and most complex hilltop enclosure in the south. Settlers tended to name such enclosures "forts."

At the narrow neck of land between the two rivers there is a set of parallel mound walls oriented to within

one degree of the summer solstice sunrise. It was typical of ancient societies to recognize this significant farthest north sunrise and to hold reenactments of creation myths at such times. Mound sites such as the 50-acre Old Stone Fort provided modified landscapes for ceremonies that may have represented in some way the culture's concept of their place in the cosmos and a separation of the sacred and mundane or pure and impure.

This State Archaeological Park is dedicated to the preservation, protection, study and interpretation to the public of this significant survival of ancient culture. The park offers educational and entertaining programs, which increase understanding of the Old Stone Fort,

archaeology, and Native American cultures. The museum includes exhibits that orientate the visitor to the Old Stone Fort and its setting, the hilltop enclosure mound site's broader significance and the culture of its builders.

The 876-acre park also offers a variety of activities including fishing, camping and hiking. Old Stone Fort Golf Course is the only 9-hole course in the Tennessee Golf Trail. The course lies along the pastoral Duck River with mature trees encompassing each hole. Call 931-723-5073 for more information.

# LOCAL ATTRACTIONS

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- Dialysis Inpatient
- Emergency Department
- GI/Endoscopy Lab
- ICU/CCU (MSIC)
- Imaging (64-Slice CT Scanner, Digital Mammography, Lithotripsy, MRA, MRI, Nuclear Medicine, PET Scanner, Ultrasound)
- Labor & Delivery/Level II Nursery
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- Sleep Lab/Neurosciences Center
- Surgery Inpatient, Same Day
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#### AREA LAKES

#### There are 3 Area Lakes Within Minutes of Manchester: Tims Ford Lake, Normandy Reservoir and Woods Reservoir.

Tims Ford was impounded in 1970 when the Tennessee Valley Authority built a hydro-electric dam across the Elk River. The 10,700-acre lake is one of the most picturesque in Tennessee and is regarded as one of the top bass fishing and recreational lakes in the Southeast. The lakes deep clear water has made it famous for those in search of smallmouth bass. In addition the lake hosts excellent populations of largemouth bass, Kentucky bass, Rockfish, hybrids, crappie and catfish.

Normandy Lake was impounded in 1976. The lake offers a number of public boat ramps, and campgrounds. Not only does Normandy Lake provide countless hours of on the water recreation in addition it provides the water supply for Manchester and surrounding areas.

Normandy Lake covering 3,160 acres offers anglers superb fishing opportunities. The Tennessee Wildlife Resources Agency and the U.S. Fish & Wildlife Agency regularly stock rainbow trout in the Duck River below Normandy Dam. The lake boasts sizeable populations of largemouth bass, smallmouth bass and is one of the top spots to tangle with the feisty Kentucky bass. In recent years thanks to a very successful stocking

program by the TWRA walleye have taken the spotlight from late spring through summer as a preferred quarry by many anglers. Crappie anglers fish the lake year round.

Some areas around the lake have been designated as wildlife refuges by the Tennessee Valley Authority. These are public use areas that attract deer, turkey and small game hunters. Consult any Normandy Lake map to locate these special areas. Fishing and hunting aside the lake offers remarkable scenery, abundant wildlife, miles of uninhabited shoreline and billowing waterfalls.

Woods Reservoir was the only recreational lake in the area for decades. Impounded in 1952 by the Air Force as a water supply for Arnold Air Force base the lake soon became Middle Tennessee's favorite outdoors recreation site.

Woods Reservoir could be described as two lakes in one. The lower end below Morris Ferry Bridge on Highway 127 is open with sharp points that drop off into the river channel. The area above the bridge is very similar to many river run lakes. Here Woods Reservoir narrows. Boaters discover that once out of the main channel the lake exhibits large flats and shallow coves

with an abundance of cane grass. The tiny 4,000 acre lake is considered one of the best crappie lakes in the south offering year around activity. Bass anglers find an abundance of both largemouth and smallmouth bass. Another favorite quarry for visiting anglers is catfish. The lake is loaded with them.

The lake is very popular with duck hunters also. During duck season the lake is off limits to anglers in some sections on certain days of the week. The lower end near the dam is a designated wildlife reserve area which is closed to all boat traffic several weeks each winter. Check the Tennessee Wildlife Resources Agency Hunting Guide for details. Both hunting and fishing guides are available at area license dealers and on the web at www. state.tn.us/twra.

Additional information on Tims Ford and Normandy lakes including generation times, lakes levels and current news may be found on the Tennessee Valley Authority web site at www.tva.gov under the lakes and recreation tab. Woods Reservoir information may be obtained at www.arnold. af.mil

Article contributed by Tom Waynick a freelance writer from Normandy TN.



#### SPIRITS & WINE TRAIL

Our area proudly boasts having two awardwinning whiskey distilleries and Manchester's very own winery.

Tennessee Backroads Heritage has developed and produced a Spirits & Wine Driving Trail for Middle Tennessee travelers that can be found at any of the state's welcome centers, area Chambers of Commerce and members' establishments of Tennessee Backroads.

In quaint Lynchburg, Tennessee, is Jack Daniel's Distillery. In Normandy, Tennessee, is beautiful Cascade Hollow, home of George Dickel Distillery. Both distilleries have visitor's centers. Cascade

Hollow has the only working post office at any distillery in the U.S. Directions to George Dickel: Take I-24 Exit 105. Turn on 41 South then turn right onto Blanton Chapel Road. Turn left onto Lyndell Bell Road and soon after take a right onto Frank Hines Road. Follow the signs to Normandy. Go straight on Cascade Hollow Road. Distillery is 1.5 miles.

View beautiful vineyards and sample fine wine at Beans Creek Winery. The winery, formed in 2003 by Tom and Becky Brown and a group of Tennessee winegrowers, began as a dream no larger than a grape. Tom has spent 27 years perfecting our award-winning wine style using grapes and fruit that grow well in Tennessee. The wines offered range from dry

full-bodied reds through sweet whites and fruit wines. We now invite you to enjoy a taste of Beans Creek! Directions: From Nashville take I-24 East to Manchester, TN, exit 111. From Chattanooga take I-24 West to Manchester, TN, exit 111. From either direction: turn right from the exit ramp onto Hwy. 55. Take your first right onto Ragsdale Rd. The Winery is approximately five miles ahead.

Wherever you visit the "trail", remember to "come on back."

# LOCAL ATTRACTIONS

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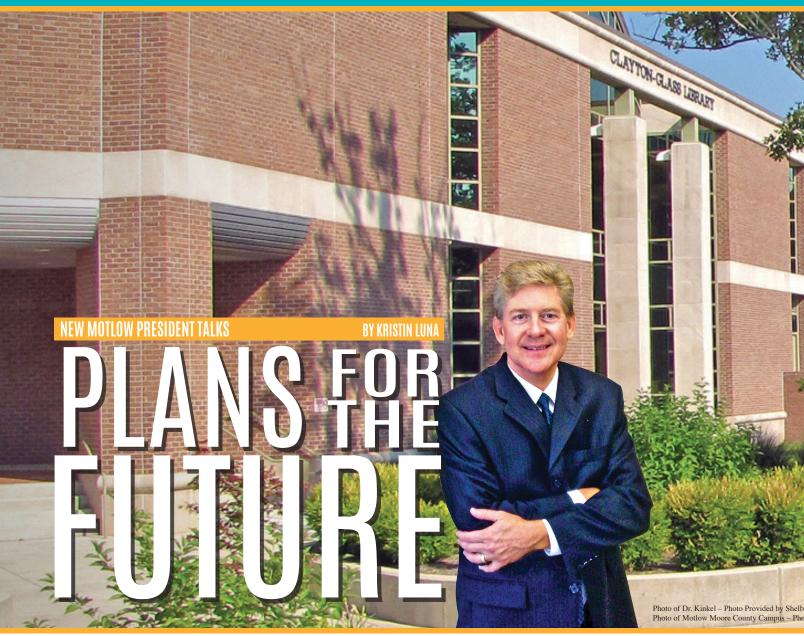


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931-728-4444



#### Increasing adult enrollment, advancing sports programs and creating new two-year degrees are some of the community college leadership's goals moving forward.

As part of a mission for higher education, workforce and economic development, Governor Bill Haslam's Tennessee Promise offers two years of tuition-free community or technical college to high school graduates—and this initiative is starting to attract out-of-state talent like Dr. Anthony G. Kinkel who want to be a part of such an innovative system.

"The Tennessee Promise is huge. Forty-nine other states are raising the price of higher education at a community college," Dr. Kinkel says. "Tennessee is trying to lower it, and that's phenomenal."

In August, Dr. Kinkel succeeded Dr. MaryLou Apple as the new leader of Motlow State Community College. With 30 years of public education experience bolstering his resume, the former president of Wichita Area Technical College was a natural fit for the job—and he just happened to be seeking employment in the state when the opportunity arose.

"Having served as a college president for 12 years in four different states, I'm very familiar with what's going on nationally, and clearly Tennessee has become a national leader in community college education," he explains.
"I was attracted to the state, and
I'd been watching to see if there
were any job openings, and lo and
behold, I saw the job at Motlow
and I applied."

During his five-year tenure in Wichita, the former Minnesota Senator grew the school's enrollment 15 percent, and he has similar plans for Motlow, which is the fastest growing college in the state, of both two- and four-year institutions. Dr. Kinkel is a big supporter of Drive to 55, another Haslam initiative that gets more adults in the classroom, with

the eventual goal of ensuring 55 percent of Tennesseans are equipped with a college degree or certificate by the year 2025.

"Thousands of Tennesseans have gone to college, but they didn't finish, so this is an attempt to get them to complete their degree,"
Dr. Kinkel says. "The performance-funded model that they have here is unique; they tie your state appropriation to your outcomes.
They're doing a lot of things really well, and for people like me who have worked nationally, [Tennessee] is a very attractive place to work."

Ultimately, Motlow's overall potential drew Dr. Kinkel to the



role specifically, he says. Not only does the community collage boast a solid educational program, but the largest of its four campuses, Smyrna, is located in one of the fastest growing counties in the country (Rutherford). The community college also reigns as the number one feeder school for Middle Tennessee State University, sending more transfer students there than any other college in Tennessee.

During Dr. Apple's nine years as president, she spearheaded a world-class Ecotronics program in partnership with Bridgestone, in addition to establishing an impressive nursing program with the number one passing rate in the state. Dr. Kinkel praises her work in both realms and plans to build on her success, as well as to continue to enhance the athletic programs.

"We either need to do athletics first class or not do it at all. I think the college really wants to strengthen the athletics program, and I believe you'll see Motlow become very competitive in athletics," Dr. Kinkel states. "It gives a whole set of young people a chance to go to college who would have never gone to college without athletics."

Dr. Kinkel's first order of business to address such goals has been to establish a "reimagining program" with his new faculty and staff, which includes "adjusting and aligning the organization to where the students are, "he explains, by working with high schools on dual enrollment and using technology to revolutionize the way Motlow teaches and learns—and to also take advantage of both credit and non-credit workforce opportunities.

"For years, Motlow has focused on high school students who want to come and transfer, and that's wonderful, but there are a lot of adult students out there who can benefit by coming back to college and getting a degree," he says. "We're going to really focus on

recruiting adult students."

While Dr. Kinkel has grand plans for the future of the community college, he's the first to admit that not everything can happen instantaneously; instead, he'll be rolling out his ideas slowly, starting with creating a research and development fund.

"We need to reimagine the type of programs we offer. We'll always be a strong transfer institution, but we also need to develop additional two-year degrees for adults who never want to leave Coffee County," he concludes. "That's an ambitious agenda, and it won't happen overnight, but it's one we feel we need to embark on."



For 15 years, Bonnaroo Music Festival has provided Coffee County residents with something to look forward to for four days each June. But its impact extends beyond the world-class acts it brings in, which have included Billy Joel, Elton John, Lionel Richie and Mumford & Sons in recent years. In addition to providing ticket-holders with ample live music, food and art for the duration of the festival, Bonnaroo also contributes \$270,000 to the Coffee County Government annually.

And that's just in direct funds. Bonnaroo creates a total impact of \$51.1 million each year in the state of Tennessee, including \$36 million in direct expenditures. Each attendee is reported to spend \$86 daily, much of which is used locally on gas and groceries, and Coffee County receives \$3 per each ticket sold, as well as \$435,000 in sales, fuel

and hotel tax as a result of the festival.

"We like to think globally but act locally," Jeff Cuellar, Bonnaroo Director of Community Relations, says. "We are an industry, just like Newell Rubbermaid and the Air Force base, that creates jobs and drives economic development to the community."

Bonnaroo debuted in 2002; five years later, the Bonnaro partnership purchased Great Stage Park, the 750-acre farm where the event is held. In 2015, Live Nation Entertainment assumed a controlling stake in Bonnaroo, though founding promoters Superfly and AC continue to handle operations and day-to-day execution of the fest. The new partnership has produced even more directed efforts at using Great Stage Park for other events throughout the year, though the challenges,

Cuellar admits—like staffing and infrastructure—are many.

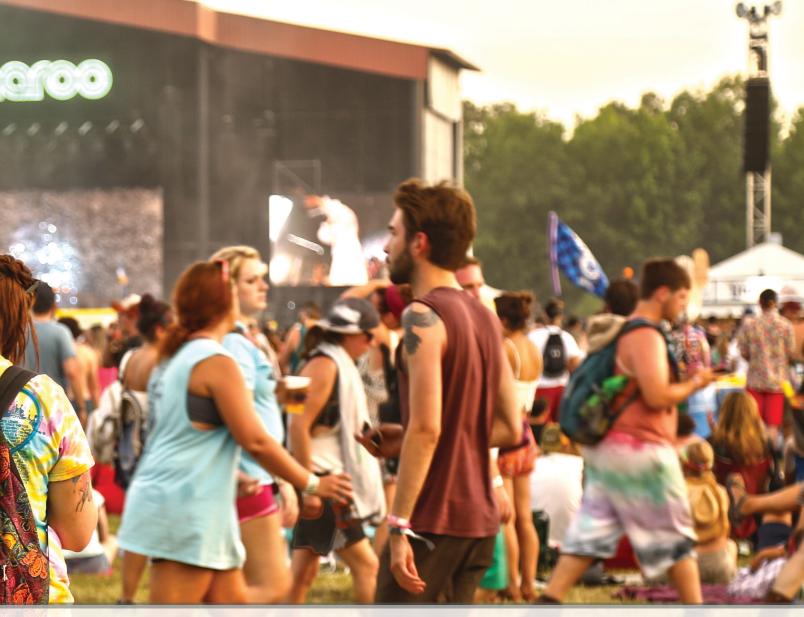
"We've always had an eye toward, 'what else can we be doing out here?" Cuellar reveals. "Now that we are partners with Live Nation, we're going to start seeing a lot of that ramp out—that was a big reason as to why this partnership happened. Conversations were always around the property—we are aggressively working toward setting up additional events on the Farm."

Bonnaroo alone impacts hundreds of businesses in the area—from restaurants to convenience stores, tow trucks to mechanics—who reap the benefits of 100,000 visitors descending upon the town for one week each year, during which the grounds become the seventh largest city in the state. Organizations like the Manchester Area Chamber

of Commerce set up shop as on-site vendors, and Bonnaroo outsources services such as plaque engraving to local businesses like A Winning Attitude.

'Any way we can engage the local community, we will," Cuellar states. "Our goal is to really give back to the community that we call home." The benefits of 'Roo transcend the financial, too: Though the fest was founded on a commitment to sustainability, its philanthropic offerings seem to increase exponentially by the year. In 2009, its charitable arm, Bonnaroo Works Fund, was formally established, creating new initiatives to better the community and reduce the environmental footprint.

"Our goal [with the Bonnaroo Works Fund] is to stay within the area of arts, education and the environment," Cuellar says.



"We take a look at all things that can positively impact the community."

Some of the environmental initiatives include a permanent solar installation; the Refill Revolution, which encourages

fest-goers to stop using plastic bottles through reusable cups and hydration stations; a comprehensive waste management program,

which includes

an on-site compost pile; and Root for Roo, an ongoing effort that allows people to leave a permanent mark on the farm by purchasing a tulip poplar or oak tree for themselves or in memory of a loved one.

"Root for Roo is a way for

someone to have a piece of the property, to feel some ownership. There's so much community around the festival grounds itself and being a part of the event, and this our way to say, 'OK, now you can be a part of the

and recently committed a sizable donation of computers to the school system. From the beginning, Bonnaroo also has aimed to improve Manchester's aesthetic, little by little, starting first with the skate park and

Cuellar says. "We can't do everything, but we do hope the things we've accomplished thus far demonstrate our dedication to the people, to the businesses, to the leadership—not only to Manchester and to Coffee

County but to the state of Tennessee as a whole.

"Right now, we're just in the beginning," he continues. "We allow for an open dialogue, and I encourage anyone to reach

out to me with ideas, thoughts, concerns—anything that they may have. Because if we don't have that feedback, we can't get better, and our goal is to always be the best we can be and to create a positive, lasting impact in the community as a whole."

### THROUGH PHILANTHROPIC INITIATIVES,

# THE MEGA FESTIVAL DEMONSTRATES ITS ONGOING COMMITMENT TO THE MANCHESTER COMMUNITY.

grounds," Cuellar explains. Bonnaroo's commitment to Manchester has been demonstrated in its "Rockets to Rock Stars" public art initiative, a collaboration with the Manchester Arts Center in the late Roger Dotson's memory, the sign welcoming visitors to the area, in addition to the bright, new mural that appeared on the pool-facing wall of the Manchester Recreation Complex last October.

"We're citizens, we're members of this community,"





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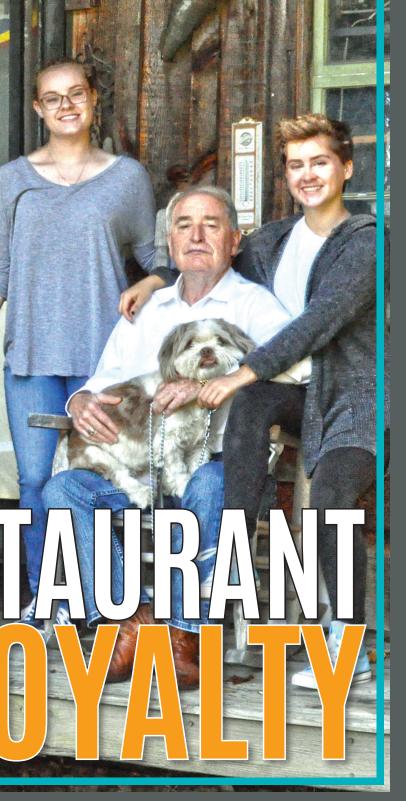
Effervescent and animated, the multifaceted David Pennington seems to have enjoyed many lives in his 65 years: He's been a restaurant owner, he sits on Harton Regional Medical Center's board, he's been featured on countless TV shows (e.g. Tennessee Crossroads and Personal FX), he manages more than a dozen rental

properties and, of course, he served eight years as Coffee County Mayor.

But after stepping down from his post in 2014 following two terms, the long-time owner of Jiffy Burger retired from politics—as well as the day-to-day grind of running a restaurant—to focus on his true passion: collecting.

"I was a picker before they even came up with that term," David exclaims.

His wife of 48 years, Nancy Pennington, adds: "He's a true collector, he swaps and he trades. If someone has something that he wants, he'll swap with them. But it's very rare that he sells." Seller or not, David is sitting on a gold mine: a 5,000-square-foot warehouse that houses more than 20,000 square feet of things he has collected over the years, from comics to original Star Wars figurines, to vintage gas station pumps and Manchester's first fire truck—not to mention, plenty of Bonnaroo memorabilia, including 57



signed guitars from past acts. He's even accumulated a handful of Confederate certificates, as well as a lock of Abraham Lincoln's hair.

"With technology progressing the way it is, you never know when cloning might become a viable option," he jokes. David had always been interested in cultivating a treasure trove of such unique items, but didn't really make it a priority until the mid-1980's; the introduction of eBay only added fuel to his stockpiling fire. Despite the thousands of items in his possession, the history buff seems to know where every last one is stored away—many, in fact,

have graced the walls of the Jiffy Burger at some point or another, as he is constantly swapping out the décor depending on his whims.

David comes by his entrepreneurial spirit honestly. His parents, Helen and JW Pennington, first purchased the restaurant—which originally housed a root beer stand that opened in 1957—in 1965 after operating Salty's Drive-In in Tullahoma; they sold that business and moved to Manchester to build Jiffy Burger into the institution it's become today. Just three years later, David met Nancy, and eventually the couple married and took over.

Though David's recent "retirement" means he has found more time to indulge his whims, that doesn't signal that things are slowing down at the burger emporium he's made sure was hopping since he first started working there at 15 years old—hardly. Nancy and their daughter, Tracy Pennington St. John, divide and conquer, sharing Jiffy Burger duties and splitting shifts, while David pops in and helps with maintenance and other chores, like swapping out the bric-a-brac and memorabilia adorning the

Building a business is no easy feat, the Penningtons will be the first to admit; creating an empire that stands the test of time is even tougher. Though the Bonnaroo crowds, in particular, flock to Jiffy Burger on the way to or from the Farm each June, the truth is that there's never a time of day or day of the year when the restaurant isn't busy. Many of its patrons are locals, regulars who have been dining at the iconic spot known for its curbside service for much of their lives, while others are tourists who have traveled from near and far for a good, old-fashioned burger.

On top of plenty of national print press, Jiffy Burger also gets its share of social media love (it's currently the toprated restaurant in Manchester on user-generated review site Trip Advisor with 79 reviews and a four-and-a-half-star average). David attributes this widespread word-of-mouth success to consistency of service and sticking to what they do best—burgers, and fresh, high-end ground chuck patties at that—even though his wife, the true cook in the family, is itching to try out other recipes.

"We have tried to change our menu, and every time we do, our customers do not like it. So we always leave it the same," says Nancy, who pounds burger pattied each night and still famously cooks a huge Sunday brunch spread and Monday night supper for the whole family week after week. "I've always said if I could have my the type of restaurant that I would really like to have, it would be exactly what we have but all the other Southern foods I like to cook. That's the thing I do the best—cooking is just something that I love to do. I like a challenge when it comes to food."

Aside from their children, Tracy and Bryan Pennington, David and Nancy have two granddaughters, Hayley and Emily St. John; the former is a college student on track to become a doctor, while the latter, it seems, may be destined to continue the family legacy for another 50 years. At 15 years old, Emily already helps out at the restaurant and even manages its Instagram account (@ jiffyburger).

"A century old—wouldn't that be something?" David says. "We're successful because we're good at what we do—that's why we're always busy. And we'd love to be doing this another 50 years from now."

# BY KRISTIN LUNA BY KRISTIN BY KRISTIN LUNA BY KRISTIN BY KRISTIN

Fresh off a stint at Edwards Air Force Base in California, Colonel Rodney F. Todaro assumed command of the largest, most advanced complex of flight simulation test facilities in the world last year. "It was my leadership in the Air Force touch center as an operations group commander at Edwards that helped me get selected for this position," says Col. Todaro, who relocated to Coffee County for the role of commander at Arnold Air Force Base this past July.

In addition to his education—he obtained his bachelor of science in aeronautical engineering from the United States Air Force Academy and master

program management.

As one of the largest employers in Middle Tennessee with more than 2,100 staff spread among the 28 aerospace test facilities, AEDC always has a number of complex initiatives in the works, a few of which Col. Todaro shares: wind tunnel testing for the Navy on the F/A-18, engine testing for the DoD's newest fighter, F-35, and work for Defense Advanced Research Projects Agency.

"We've also got a new helicopter rotor out in our facility in California that the Army is testing," he says. "It's a pretty broad cross-section of things that we're doing on any given day."

Annually, the base exceeds \$600 million in impact

# AEDC SEES CHANGE UNDERWAY WITH THE ADDITION OF A NEW COLONEL IN COMMAND.

of science in aeronautical engineering from Auburn University—the master navigator brings more than 2,500 hours in 35 different aircraft types to the table. He's also a Department of Defense Acquisition Corps member and holds Level 3 certification in test and evaluation, as well as Level 2 certification in

on the greater area, the colonel shares, and with a new commander at the helm, there are a number of significant changes in effect. One of the biggest is the transition from a single-partner model to one comprising six smaller contracts instead.

"It's a little bit different than how we've done

things in the past. Whereas before, there were just two of us—the contractor and the government—now there are seven of us, so it really drives the importance of communication between all of those parties," he explains. "Previously, we relied on internal communication with one organization. Now, we have to make sure all these contractors and us are talking to each other about what we need to get done."

Another major change, he adds, is the move to a Combined Test Force (CTF) structure. "Instead of having folks matrixed into an organization but reporting to somebody else, they all now report directly to the combined test force director. The line of authority is very clear now, and that person is a government official who has authority over everything that happens in that combined test force," he says. "That's a pretty significant change. It puts us more in line with the

Additionally, Col. Todaro says AEDC will change the way it compensates its government civilians, moving from a Government Services (GS) to the Acquisition Workforce Personnel Demonstration Project (AcqDemo) pay system where employees are paid based on their contribution to the mission.

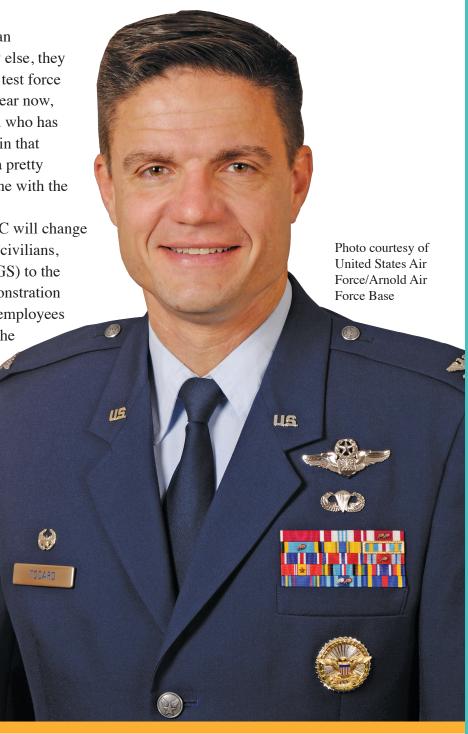
"We're just rolling that out now, and as we go forward into the new year, that's one of the big things we're going to try to achieve," he says.

rest of the Air Force test center."

While all of changes should translate to efficiency through the restructuring, the Colonel says, he's the first to admit that the base will experience challenges simultaneously, as well.

"Our workload is actually increasing—pretty significantly actually—to levels that it hasn't been in some time," he explains.

"That's good, but part of that is we've been given quite a bit of resources by the Air Force to maintain and upgrade our facilities, so balancing the maintenance upgrade and restoration of our facilities with that increasing workload is a significant operational challenge. We've all got to come together to make that work as we go forward in the next three to five years."





For more than 30 years, the Manchester Tourism and Community Development Commission has worked for the City of Manchester in a number of ways: from projects like Manchester's downtown renovation to hanging decorations on the light poles throughout town and installing irrigation systems for the soccer complex to various park beautification effort.

In 2014, the State of Tennessee's Department of Tourist Development committed to one of the most ambitious branding strategies in the nation. The challenge: leveraging Tennessee's unique attributes across its 455 miles, while embracing Southern hospitality, heritage and pride. The result: The "Made in Tennessee" slogan was born.

"The Soundtrack of America, Made in Tennessee' brand is the inspiration from which vacationers can create an amazing vacation experience," said Cindy Dupree, director of public relations, Tennessee Department of Tourist Development. "The Soundtrack of America includes the sounds of music at Bonnaroo, but it is also the sounds of leaves under foot on a nature hike, the sounds of family laughter around a campfire, the sounds of cannons firing at a Civil War reenactment, and so much more—all made in Tennessee." Cindy Dupree, spokesperson for the state, says.

During her 12 years of steady leadership, former tourism commissioner, Susan Whitaker, pioneered the concept of embracing the spirit that Tennessee embodies, launching a strategy that not only tied communities together but also married music to family and experiences. That torch has since been passed on, improved and fully embraced by new commissioner, Kevin Triplett.

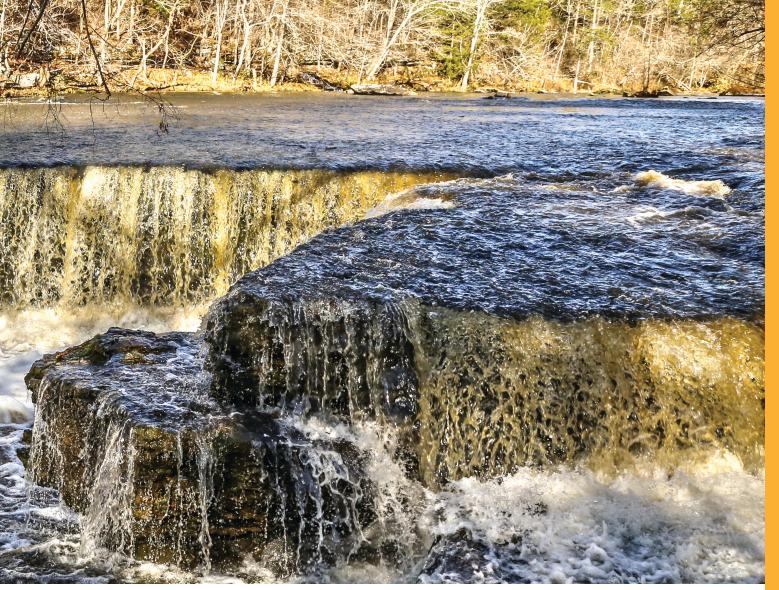
Fresh off a major commitment to the Downtown Square Renovation,

the Manchester Tourism and Community Development Commission quickly set course to not only adopt the new strategy the state had launched but help lead in the mission of building an industry development strategy for the sixth through 95th ranking counties in the tourism category.

"I think before we started to develop a new strategy, we all needed to understand what the goal should be. In Manchester, what is tourism?" ponders Ryan French, Manchester Tourism and Community Development chairman and the city's vice mayor. "I know that seems to be a pretty simple answer: Tourism is largely thought of as visiting someplace like Jack Daniel's, George Dickel, Bonnaroo or Old Stone Fort. But when you think about tourism on the economic impact scale, things become less clear.

"Ultimately, however, tourism as an industry is measured by one thing: dollars," he continues. "These dollars are generated in the hotel/motel category, the sales tax category or even in payroll, and all these measurements ultimately define what tourism is in a community. Our community ranks 22nd in tourism, yet attraction-based communities like Lynchburg rank near the bottom. Manchester has the outlets—hotels, restaurants, gas stations—to absorb the revenue generated by a visitor while our neighbors may not. This creates a very regional industry, one we have fully embraced in this strategy."

In September 2015, the commission formalized months of discussion with a new multi-year strategy for the community's tourism efforts. Strengthen, Develop & Grow focuses on an array of categories that will grow the local revenue streams without adding new tax categories or tax increases. In support of this strategy, Tourism is rolling out three



key initiatives: Eat, Shop & Stay Manchester, The Manchester | Coffee Co. Events Committee and The Manchester | Coffee Co. Hospitality Roundtable. These initiatives—along with marketing, a Commerce Development Scholarship, a Community Event Support Scholarship and investments into community infrastructure—will begin to take shape in the first quarter of 2016.

The Eat, Shop & Stay program will be a partnership between Tourism, the Chamber of Commerce, and local merchants, restaurants and hotels and is designed to drive traffic while events are in town.

"We want to make sure no matter what is going on in town, our guests are welcomed into our community to eat, shop and stay here," French says. "This program will focus on guests and provide great tips, discounts, and value across the board while they are in town."

The Manchester | Coffee Co. Events Committee will establish the first effort to not only recruit more events into the area but also to advocate for policies to better the process for hosting events in the city and lobby for local governments to make the proper investments into event space such as schools, various public properties, or parks.

The Manchester | Coffee Co. Hospitality Roundtable ties all of these efforts together. Driving more patrons into shops and restaurants, along with recruiting more events into the community, is key. The roundtable will not only serve as pivotal communication tool for the industry but will also work with partners to provide training and information, as well as maintain a community-wide schedule of events and oversee a network of volunteers to assist the industry in providing a positive experience.

"I'm not going to lie, this is a pretty bold strategy," French admits. "For months, we have been developing relationships and bridging

industry gaps to build the network of participants that this strategy is going to need. On each of these programs, the Tourism Commission will fund and oversee the effort to insure it fits our mission.

"But we would be pretty naive to think we could pull this off alone," he adds. "The list of partners included in these efforts are: The Manchester Area Chamber of Commerce, The City of Manchester Mayor's Office, The Coffee County Mayor's Office, The Manchester Coffee County Conference Center, The Manchester Parks and Recreation Department, The Manchester Arts Commission, The Coffee County Health Welfare and Recreation Board, Coffee County Schools and Manchester City Schools, along with hotel industry leaders, restaurant industry leaders, media industry leaders and private citizens. Our Commission understands the importance of regional impact and how Jack Daniel's, Cumberland Caverns, the Mountain Goat Trails and George Dickel all play a huge part in Coffee County's tourism industry."

Hospitality and tourism ranks as the second largest industry in Tennessee, producing \$17.7 billion in expenditures on a budget of \$27 million, only \$18 million of which is state investment. Coffee County ranked 22nd in tourism in 2014, producing \$84.2 million in expenditures on a budget of only \$75,000—all of which is produced by the occupancy tax, rather than sales or property taxes. Since 2012, industry expenditures have increased by \$8.1 million in Coffee County, rising from \$76.1 million in 2012 to \$79.9 million in 2013 and \$84.2 million in 2014. These expenditures result in a local taxpayer savings of more than \$2.2 million.



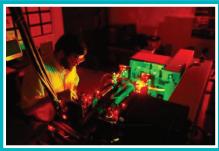
Since 1964, The University of Tennessee Space Institute (UTSI) has been providing graduate level education and research. The Space Institute, so named because of its emphasis on aerospace and aeronautical studies in the early days of space exploration, was initially established for the educational needs of the engineers and scientists of the Air Force and the Arnold Research Organization. Since the establishment of UTSI, the Institute has graduated over 2,000 students from around the world.

For more than 50 years, research has been the heartbeat of UTSI and revolves around active programs in mechanical, aerospace, and biomedical engineering (MABE), physics, flight test engineering, engineering management, and a variety of other activities.

Many students earn their degrees through funding provided by Graduate Research Assistantships (GRA) made possible through research contracts. A GRA provides students with the advantage of getting hands-on experience in the Institute's laboratory research facilities.

Within several diverse research areas, faculty-student teams of aerospace engineers, mechanical engineers, and physicists perform problem-oriented, multidisciplinary research.

UTSI is home to the Center for Laser Application (CLA), one of ten Centers of Excellence within the UT system. The diverse background of the CLA faculty and staff provides a blend of applied and basic research at the Institute.





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Housing a fleet of research aircraft at the Tullahoma Airport, the university offers a Master's degree in Flight Test Engineering; formerly known as Aviation Systems (AS). This program is a unique blend of aerospace engineering, aviation technology, with handson flight test engineering and research. Twelve astronauts have attended UTSI, with nine graduating with their Master's degree; eight were in the former AS program.

The Space Institute has made great progress over the past academic year to revitalize the academic programs. Dr. John Schmisseur was recently hired as the H. H. Arnold Chair and Goethert Professor in the Department of Mechanical, Aerospace, and Biomedical Engineering (MABE). Dr. Schmisseur is an authority in hypersonic research and he is leading the research initiative in high-speed innovations. Additional faculty searches are ongoing and we hope to fill three vacancies in 2015.

UTSI's Continuing Education program provides a Short Course program that serves industry and academia alike. These unique courses earn Continuing Education Credits (CEU's).

The UTSI dining hall, also known as "The View," is located on the shores of Wood's Reservoir in the Andy Holt Student Center. Not only does "The View" provide outstanding food, but also provides an exceptional "View" of the lake. Lunch is served Monday through Friday from 11:00 - 1:30.

Come and try us out!

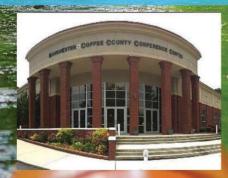


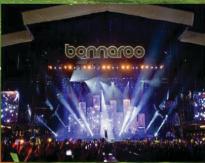


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#### QUICK FACTS

- -5 Exits Off Tennessee's Interstate 24
- -Daily Traffic Counts Ranging From 36,278 to 41,223
- -Tennessee's Seventh Largest City During Bonnaroo Music Festival. (Bonnaroo Music & Arts Festival Generated Direct Expenditures in Coffee County of \$76.09 Million in 2012)
- -Just under an hour to Nashville Intl. Airport

- -3 Industrial Parks Including a Joint Coffee County Industrial Park
- -Population Growth by 22% from 2000-2010
- -Access to several short line railroads including Caney Fork and Western Railroad
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#### MAJOR INDUSTRIES

	(Employees)
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M-Tek, Inc.	1,507
Batesville Casket Co.	408
Viam MFG INC.	370
Van-Rob / Kirchhoff Automotive	300
Great Lakes Cheese	200



#### **Education**

Coffee County Central High School Ranked #12 High School in Tennessee by U.S. News & World Report

#### Coffee County Public Schools Student to Teacher Ratio is ≤18:1

University of TN Space Institute	.21 Minutes
Motlow State Community College	
University of the South	
Tennessee College of Applied Technology	.34 Minutes
Middle Tennessee State University	
Vanderbilt University	.60 Minutes
Belmont University	
Trevecca Nazarene University	
University of Alabama in Huntsville	



#### **Restaurants:**

Starbucks Cracker Barrel Logan's Roadhouse McDonald's O'Charley's Burger King Arby's Taco Bell Hardee's Baskin Robbins Krystal Wendy's Sonic Drive-In Little Caesar's Farmer's Family Restaurant Captain D's 41 South Sports Bar Zaxby's (Coming Soon) & More

#### **Shopping:**

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Red Roof Inn & More

With daily traffic counts from 36,278 to 41,223 Manchester's accessibility and convenience, along with over 1,200 hotel rooms, make it a welcomed stop for travelers and commuters!



#### 15 Minute Driving Radius Data

Population 2013: 23,496 2018 Projection: 24,541 Total Households: 9,097 Avg. Household Income: \$52,041 Median Household Income: \$41,525

# NEWCOMER'S GUIDE

New to the area? This guide is designed to help you get up to speed in Manchester!

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#### **Hillsboro Utilities District**

117 North Irwin Street • Manchester, TN 37355 931-728-1242

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#### **County Convenience Centers**

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#### **Asbury**

2922 Hillsboro Hwy., Manchester • 723-0916

#### **Belmont**

4120 New Tullahoma Hwy., Manchester • 723-3908

#### **Blanton's Chapel**

4412 Power's Bridge Rd., Manchester • 723-3819

#### **New Union**

177 Brandon Rd., Manchester • 723-3805

#### **Ninth Model**

Ninth Model Rd., Manchester • 723-4554

#### **North Coffee**

75 Cantrell LN., Manchester • 723-2966

#### Summmitville

Shady Grove Rd., Manchester • 728-9838

# FIND YOUR SCHOOL COFFEE COUNTY SCHOOLS

#### **Coffee County Schools Director's Office**

Dr. LaDonna McFall, Director of Schools
Joe Pedigo, Deputy Director of Schools
Coffee County Administrative Plaza, 1343 McArthur Dr., Manchester, TN 37355
931-723-5150 • www.coffeecountyschools.com

#### Coffee County Central High School

Joey Vaughn, Principal 100 Red Raider Drive, Manchester, TN 37355 • 931-723-5159

#### **Coffee County Raider Academy**

Angela Gribble, Principal 865 McMinnville Hwy., Manchester, TN 37355 • 931-723-3309

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# NEWCOMER'S GUIDE

#### **Coffee County Middle School**

Kim Aaron, Principal 3063 Woodbury Hwy., Manchester, TN 37355 • 931-723-5177

#### **Deerfield Elementary**

Traci McCoy, Principal 9123 Woodbury Highway, Manchester, TN 37355 • 931-570-2652

#### **East Coffee Elementary**

Kelvin Shores, Principal 6264 McMinnville Hwy., Manchester, TN 3735 • 931-723-5185

#### **Hickerson Elementary**

Jimmy Anderson, Principal 5017 Old Manchester Hwy., Tullahoma, TN 37388 • 931-455-9576

#### **Hillsboro Elementary**

Angela Harris, Principal 284 Winchester Hwy., Hillsboro, TN 37342 • 931-596-2775

#### **New Union Elementary**

Michelle Hummel, Principal 3320 Woodbury Hwy., Manchester, TN 37355 • 931-723-5187

#### **North Coffee Elementary**

Adam Clark, Principal 6790 Murfreesboro Hwy., Manchester, TN 37355 • 931-723-5183

#### **Koss Center**

Major Shelton, Principal 1756 McMinnville Hwy., Manchester, TN 37355 • 931-723-5189 Transportation Tim Morris – 723-5157 Maintenance Brian Goodman – 723-5158

#### **MANCHESTER CITY SCHOOLS**

#### Manchester City Schools Director's Office

Dr. Keith Brewer, Director 215 East Fort Street, Manchester, TN 37355 • 931 728-2316

#### **College Street Elementary**

Thomas Jacobs, Principal 405 College Street, Manchester, TN 37355 • 931-728-2805

#### **Westwood Elementary**

Thomas Fuhrman 921 Oakdale Street, Manchester, TN 37355 • 931-728-3412

#### **Westwood Middle School**

Chad Fletcher 505 Taylor Street, Manchester, TN 37355 • 931-728-2071

#### **PRIVATE SCHOOLS**

#### St. Andrew's – Sewanee School

Rev. John T. Thomas (30 minutes) 290 Quintard Road, St. Andrews, TN 37372 931-598-5651 • www.sasweb.org • Grades 6 through 12

#### **Webb School**

Raymond Broadhead, Head of School (30 minutes) 319 Webb Road East, Bell Buckle, TN 37020 888-SEE-WEBB • www.thewebbschool.com Grades 6 - 12

#### **Temple Baptist Christian School**

Jeff Stewart, Administrator 66 Fairlane Drive, Manchester, TN 37355 931-728-4911 • www.templeministries.com Grades Pre-K through 12

## VOCATIONAL-TECHNICAL SCHOOLS

#### **State Area Vocational**

#### Tennessee College of Applied Technology-Shelbyville

(45 Minutes)

1405 Madison Street, Shelbyville, TN 37160 • 931-685-5013 *Full Time Programs:* 

- Administrative Office Technology
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Continued on Page 38

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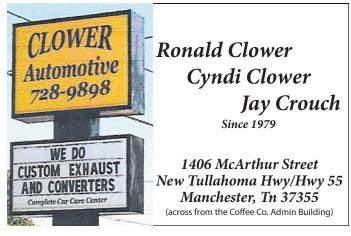


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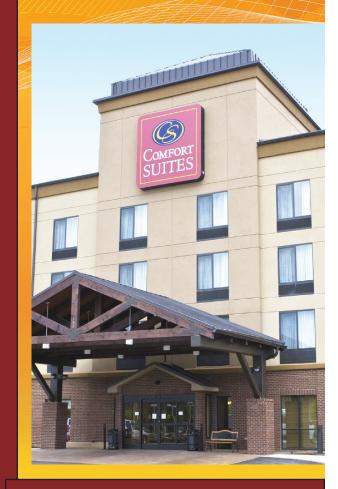




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# NEWCOMER'S GUIDE

# **COLLEGES AND UNIVERSITIES**

# **Motlow State Community College**

(30 minutes)
P.O. Box 8500, Lynchburg, TN 37352
931-393-1500 • 1-800-654-4877 • www.mscc.edu
Motlow offers a two year degree program, dual enrollment, 2+2, and
University Parallel programs.

# **University of Tennessee Space Institute**

(25 minutes)

411 BH Goethert Parkway, Tullahoma, TN 37388

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The University of Tennessee Space Institute (UTSI) is a graduate education and research institution located adjacent to the U.S. Air Force Arnold Engineering Development Center. UTSI was established in 1964 as part of The University of Tennessee and has become an internationally recognized institution for graduate study and research in engineering, physics, mathematics, and aviation systems.

# **Middle Tennessee State University**

(40 minutes) 1301 East Main Street, Murfreesboro, TN 37132 (615) 898-2300 • www.mtsu.edu

# The University of the South

(45 minutes) 735 University Avenue, Sewanee, TN 37383 931-598-1000 • www.sewanee.edu

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# LAW ENFORCEMENT AGENCIES

**Coffee County Sheriff's Department** 728-3591

**Manchester City Police** 728-2099

**Consumer Affairs Division** 1-800-342-8385

# **Environmental Protection Agency Hotline**

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**Highway Traffic Safety Administration** 1-800-424-9153

# **Wildlife Resources**

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- Education Programs
- Health Screenings

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# CIVIC GROUPS

#### Al-Anon

St. Bede's Episcopal Church Tuesdays 7:30 P.M. & Saturdays 8:00 P.M.

# **Alcoholics Anonymous**

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St. Bede's Episcopal Church • Tuesdays & Thursdays 7:30 P.M.
AA Hotline: 800-559-2252

# Alzheimer's Support

Autumn Oaks 4th Thursday 10:00 A.M. • 800-272-3900

# **American Diabetes Association**

800-342-2383

# Bradford Health Services Parent & Family Support Group

Mondays 6:00 P.M. 931-728-4442; 800-464-0824

# Coffee County Anti-Drug Coalition

Coffee County School Board Meeting Room • 3<sup>rd</sup> Thursday 12:00 P.M. 931-570-4484

# **Coffee County Fair Association**

H.D. Crosslin • 931-841- $^{\circ}$ 531 Hendrixson Dr., Manchester, TN • 931-723-1546 Fair Grounds Office • 4<sup>th</sup> Monday 6:30 p.m.

# **Coffee County Farmer's Market**

Wendell McCullough, President 225 East Main St. Manchester, TN 37355 Saturdays, April - October 6:00 A.M.

# **Coffee County Historical Society**

Patricia Burgess, President • 931-728-0145 Coffee County Court House 3rd Tuesday every other month starting in January 7:00 P.M.

# **Coffee County Humane Society**

P.O. Box 252, Manchester, TN 37355 931-728-0903

# Dig N' Dream Garden Club

Ernestine Badman • 931-728-2471 155 Angwen Ave. • Manchester, TN 37355

# Haven of Hope Victims of Domestic Violence

800-435-7739

# **Highland Masonic Lodge #214**

Bill Travis • 931-588-9182 1313 Hillsboro Blvd. Manchester, TN 37355 1st Tuesday 7:00 P.M.

# Hillsboro Masonic Lodge #382

Jerry Bartlett • 931-728-2021 7790 Hillsboro Hwy. Hillsboro, TN 37342 2nd Thursday 7:00 P.M.

# **Keep Coffee County Beautiful**

Tonya Wilkinson • 931-728-6729 1335 McArthur Dr. Manchester, TN 37355 2nd Tuesday of Every Month

#### **Kiwanis Club of Manchester**

Rosie Henley • 931-728-4605 Oak Restaurant 1st & 3rd Thursdays 6:00 P.M.

# **Legal Aid Society**

Provides free civil legal assistance to low-income families and elderly on such issues as protecting income, healthcare benefits, domestic violence, tax problems & housing 123 NW Atlantic St.
Tullahoma, TN 37388
Monday-Friday 9:00 A.M. - 5:00 P.M.

## **Manchester BPW**

Oak Restaurant 3<sup>rd</sup> Thursday 6:30 P.M.

#### **Manchester Lions Club**

Gary Trail, President • 931-728-4987 Oak Restaurant 2<sup>nd</sup> & 4<sup>th</sup> Tuesdays, Eat at 5:30 P.M. Meeting at 6:30 P.M. Sight Services 931-563-3568

# **Manchester Rotary Club**

Dr. LaDonna McFall, President 931-723-5150 Coffee Cafe • Thursdays 7:00 A.M.

# **Sons of Confederate Veterans Camp 2**

Oak Restaurant 4<sup>th</sup> Tuesday 6:00 P.M.

# Sportsmen & Businessmen's Charitable Organization

931-728-5048

# United Daughters of the Confederacy

Oak Restaurant 2<sup>nd</sup> Wednesday 11:00 A.M.

# **Veterans of Foreign Wars**

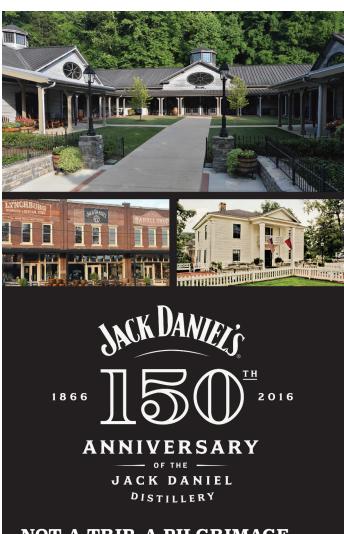
Post 10904 & Auxillary Veteran's Building 130 Shelton Rd., Manchester 2nd Monday 6:00 P.M.











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**US Senator Lamar Alexander** 455 Dirksen Senate Office Bldg. Washington DC 20510 202-224-4944 Nashville Address 3322 West End Avenue, #120 Nashville, TN 37203 615-736-5129



**Governor Bill Haslam** 1st Floor, State Capitol Nashville, TN 37243 (615) 741-2001



State House Representative Judd Matheny Nashville Address 301 6th Avenue North Suite 215 War Memorial Bldg. Nashville, TN 37243 Phone 615-741-7448 rep.judd.matheny@capitol.tn.gov

**US Senator Bob Corker** 

202-224-3344 Nashville Address 3322 West End Ave., Suite 610

Nashville, TN 37203 615-279-8125

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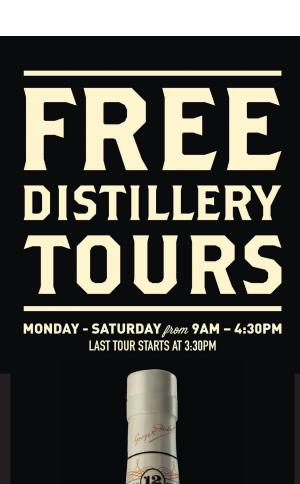


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# COUNTY OFFICIALS



As mayor of Coffee County, I would like to extend the County's hospitality. Coffee County is a wonderful place to live and visit. The county includes an excellent interstate, highway, rural road system, natural beauty and a productive economy. We have been experiencing an exponential growth in residential and commercial markets. Coffee County has four industrial parks including Manchester Industrial Park, the Coffee County Interstate Park, Coffee County Joint Industrial Park, Tullahoma Industrial Park and Airport Industrial Park. In addition to these industrial developments; Coffee County is proud to be the home of the Arnold Engineering Development Complex where critical and vital technology is researched and developed.

The County is home to many beautiful areas such as Old Stone Fort State Park, Short Springs Natural Area and The Normandy Lake Reservoir. We have many natural treasures like the Duck River. Recent biological surveys of the Duck River indicate that it is one of the most bio-diverse rivers in North

America. "Free flowing for most of its 269 miles and brimming with species, the Duck River is one of the last rivers of its kind anywhere in the nation." The County is inundated with natural beauty from its rolling landscape to its rivers and streams and I invite you to explore them.

# GARY CORDELL COFFEE COUNTY MAYOR

# **MEET YOUR COUNTY COMMISSIONERS**

#### District 1

Warren G. Walker 107 West Harp St., 37355 (931) 247-0018 D

#### **District 2**

Steven R. Jones 505 West Short St., 37355 (931) 409-4279 D

#### District 3

Michael "Todd" Crockett 568 Indian Springs Circle (931) 434-2069 • (931) 409-6691 R

#### District 4

Sam Mai 331 Duck River Rd., 37355 (931) 728-5528 • (931) 273-7835 R

#### District 5

Bobby H. Bryan 343 Cotton Cunningham Rd., 37342 (931) 467-3613 • (931) 205-0788 D

#### **District 6**

Dennis Hunt 220 Dennis Hunt Lane, 37342 (931) 596-2561 R

#### District 7

Margaret Cunningham 1843 Sainville Rd., 37355 (931) 728-1881 • (931) 703-3215 |

#### **District 8**

Kerry Farrar 535 Pomroy Rd., 37355 (931) 728-0215 • (931) 808-7467 D

#### **District 9**

David Orrick 7795 Maple Springs Rd., 37355 (931) 728-2192 D

#### District 10

Harold G. Speer 629 Lynah Lane, 37018 (931) 827-1922 R

#### District 11

Diane Argraves 261 Bush Rd., 37355 (931) 728-6610 D

#### District 12

Tim Morris 277 Rhoton Road, 37355 (931) 728-6878 • (931) 247-4179 D

#### District 13

Major Shelton 1255 M G England Rd., 37355 (931) 728-9422 D

#### District 14

Missy Deford 373 Belmont Rd., 37355 (931) 247-5847 D

#### District 15

Mark C. Kelly 303 Somerset Lane, 37388 (931) 455-8826 • (931) 247-5249 R

#### District 16

Timothy Stubblefield 101 Twelve Oaks, 37388 (931) 455-6410 R

#### **District 17**

Kimberly Martin 316 Helen St., 37388 (931) 434-1786 R

#### **District 18**

Barbara Buckner 103 Lakeway Circle, 37388 (931) 454-2334 R

#### District 19

Jackie Duncan 507 S. Washington St., 37388 (931) 455-2199 • (931) 841-0860 D

#### District 20

Rosemary Crabtree 220 Greenfield Ave., 37388 D (931) 393-3347

#### District 21

B. Rush Bricken 317 Sharondale Dr., 37388 (931) 455-6003 • (931) 588-9331 R



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# **ELECTED COUNTY OFFICIALS**

**County Mayor** Gary Cordell 723-5100 2014-2018

#### **County Trustee**

John Marchesoni 723-5128 2014-2018

#### Sheriff

Steve Graves 728-3591 2014-2018

#### **Circuit Court Clerk**

Heather Hinds Duncan 723-5110 2014-2018

#### **County Clerk**

Teresa Henegar McFadden 723-5132 2014-2018

#### **Register Of Deeds**

Donna Toney 723-5130 2014-2018

#### **Road Superintendent**

**Benton Bartlett** 728-3321 2014-2018

#### **District Atty. General**

**Craig Northcott** 723-5055 2014-2018

#### **Circuit Court Judge**

L. Craig Johnson 728-2847 Part I 2006-2018

#### **Circuit Court Judge**

Vanessa A. Jackson 728-3659 Part II 2010-2018

#### **General Sessions Judge**

Timothy R. Brock 723-5117 Part I 2006-2014

#### **General Sessions Judge**

Jere Ledsinger 723-8786 Part II 2006-2014

#### **Public Defender**

454-1929 2006-2018

#### **Assessor Of Property**

Jimmy White 723-5126 2012 - 2018

#### **Superintendent Of Schools**

LaDonna McFall 723-5150 **Appointed** 

# **ROAD COMMISSIONERS**

#### Seat 1 (Districts 5 & 6)

James Grady Weaver 580-1556

#### Seat 2 (Districts 7 & 8)

Marshall Owalls 728-3815

#### Seat 3 (Districts 9 & 10)

Jeff Bush 954-5232

#### Seat 4 (Districts 11 & 12)

Raymond J. Duke (D) 728-6200

#### Seat 5 (Districts 13 & 14)

Ricky Harris 808-5398



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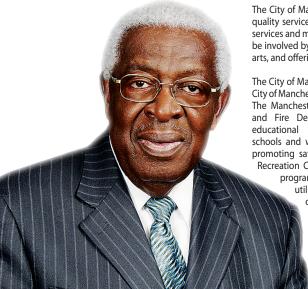
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# CITY OFFICIALS



The City of Manchester utilizes its property tax base and local sales dollars to provide its citizens and guest with maximum quality service with nominal spending while encouraging growth. The City is constantly working with on-line technology services and making applications available as they are critiqued. Citizens are given the highest regards and are encouraged to be involved by joining committees and commissions to assist with planning events, promoting projects, participating in the arts, and offering suggestions.

The City of Manchester has two elementary schools and one middle school recognized for their educational excellence. The City of Manchester Westwood Elementary School was third under the SCORE Program acknowledged by the State of Tennessee.

The Manchester Police Department and Fire Department work with educational programs in local schools and within the community promoting safety. The Manchester Recreation Complex offers healthy

programs, exercise regiments utilizing various types of equipment for all ages, swimming, and THE CITY OF MANCHESTER A GROWING COMMUNITY

basketball. The Manchester City Parks offer soccer fields, baseball fields, skate park, extended greenways for walking and jogging along the river and throughout the parks with picnic and playground areas. The Art Center has recently been renovated to offer more education in theater and amusement.

The City of Manchester is proud with its recent growth of industry through the planning efforts with Coffee County and the State of Tennessee in the Manchester Industrial Park and Manchester Joint Industrial Park. The City of Manchester Water Department and Public Works Department along with other utility companies has worked with the City officials assisting the growth of restaurants and retail companies. There are five exits from Interstate 24 and three major thoroughfares encouraging potential growth and access to the beautiful City of Manchester in Coffee County.

You are welcome to be part of a growing innovated community to start a business, attend events, obtain an education, work, play, live, practice in the arts, or attend a place of worship.

# LUNNIE NUKWAN CITY OF MANCHESTER MAYOR

# MEET YOUR CITY OF MANCHESTER BOARD OF MAYOR, ALDERMEN & OTHER CITY OFFICES.

#### **Mayor Lonnie Norman**

931-728-4652

mayor@cityofmanchestertn.com

#### **Vice-Mayor Ryan French**

931-728-6589

rfrench@cityofmanchestertn.com

#### Aldermen

#### Tim Pauley

tpauley@cityofmanchestertn.com

#### Russell Bryan

rbryan@cityof manchestertn.com

#### Cheryl Swan

Cswan@cityofmanchestertn.com

#### Tim Kilgore

tkilgore@cityofmanchestertn.com

#### Lana Sain

Isain@cityofmanchestertn.com

#### **Police Chief**

#### Mark Yother

myother@cityofmanchestertn.com 931-728-2099

# Internal Affairs/Citizen Liason

#### Terry Dendy

tdendy@cityofmanchestertn.com 931-728-4652 Ext. 1101

#### **Information Systems Director**

Tennie Smotherman

tsmotherman@cityofmanchestertn.

# Finance Director Bridget Anderson

banderson@cityofmanchestertn.com 931-461-3517

# **Public Works**

# **Brent Carter** 1210 Oakdale Dr.

Manchester, TN 37355 931-728-6903

bcarter@cityofmanchestertn.com

#### Fire Chief

#### **George DeShields** 1509 Hillsboro Blvd.

Manchester, TN 37335 931-728-2999 gdeshields@cityofmanchestertn.com

#### **Recreation Director**

Bonnie Gamble 557 N. Woodland Street Manchester, TN 37355 931-728-0273 bgamble@cityofmanchestertn.com

# **Water & Sewer Manager**

Bryan Pennington 236 West High St. Manchester, TN 37355 931-728-1273 water@cityofmanchestertn.com

#### **Codes Director**

Paul Guess
236 West High St.
Manchester, TN 37355
931-723-1464
pquess@cityofmanchestertn.com

# **COMMITTEES AND COMMISSIONS**

- Animalcontrol@cityofmanchestertn.com
- Manchester Regional Planning Commission
- Water & Sewer Commission
- Recreation Commission
- Manchester Housing Authority
- Tourism & Community Development Commission
- ADA Compliance Committee
- Coffee County Industrial Development Board
- Beer Board
- Duck River Utilities Commission
- Historical Zoning Commission
- Central Tennessee Solid Waste Planning Board
- Health, Education, & Housing Facility Board
- Manchester Arts Commission
- Finance Committee
- Street Committee
- Safety Committee

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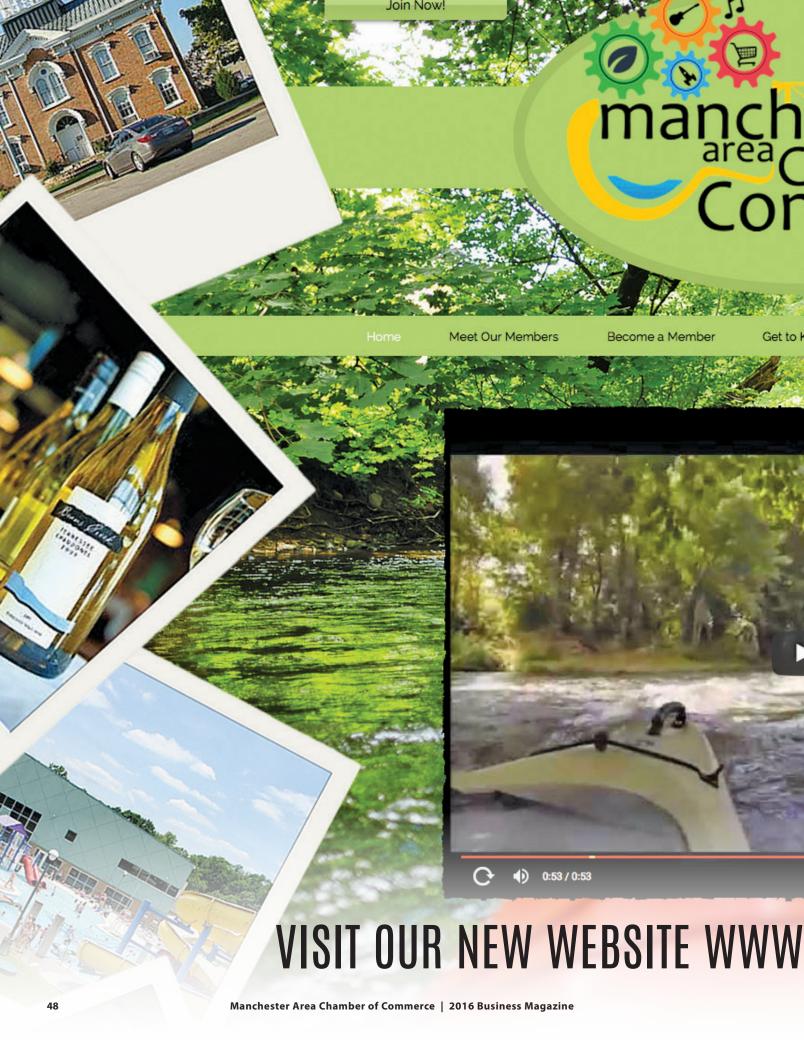
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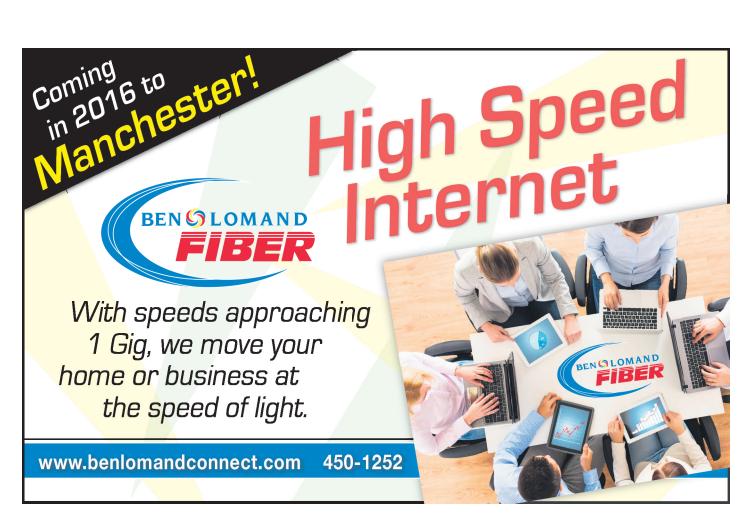


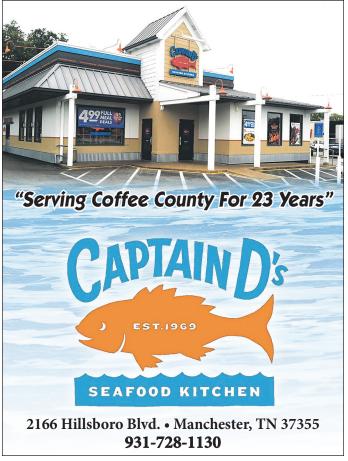








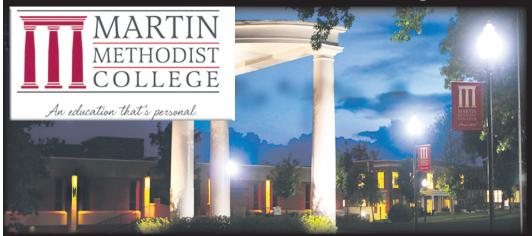








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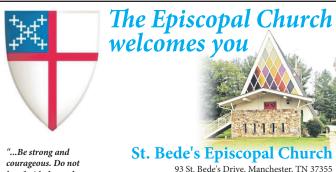


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courageous. Do not be afraid; do not be discouraged, for the LORD your God will be with you wherever you go." - Joshua 1:9

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Ted L. Hackney, Executive Director; Teresa Burnett, Executive Assistant; Kimber Sharp; Administrative Assistant



St. Andrew's-Sewanee School (SAS) is a private, coeducational, Episcopal, college preparatory school serving 255 students in grades six through twelve. Day students travel from communities across Middle Tennessee to attend this outstanding school. Boarding students hail from 17 countries and more than a dozen states.

St. Andrew's-Sewanee School traces its history back more than 145 years. The school's history goes back to the Sewanee Grammar School (est. 1869) and St. Andrew's School (est. 1905). It became known as St. Andrew's-Sewanee School in 1981.

SAS believes that education should be much more than a desk job. The school takes full advantage of its beautiful 550-acre mountaintop campus. The SAS farm, ongoing watershed research, adventure education and outing programs are just a few of the

many ways that SAS connects its students to the land and introduces them to the joys of outdoor recreation.

SAS inspires curiosity. SAS encourages students to take increasing responsibility for their own learning. The curriculum focuses on critical thinking, creativity, and communication. Classes are active. The Learning Resources Center helps students assess their learning styles and organize their studies. Students seeking additional challenge may take courses at the University of the South or conduct independent study.

SAS teaches to the child. Small classes allow teachers to provide instruction to meet a child's individual needs. Qualitative comments help parents get the story behind their child's grades and test scores. Work periods within the school day allow students who need extra help to get it without having to sacrifice after school activities.

**SAS is a community.** Teachers and students know each other well and work, play, and live in an intentionally small school that values trust and high expectations.

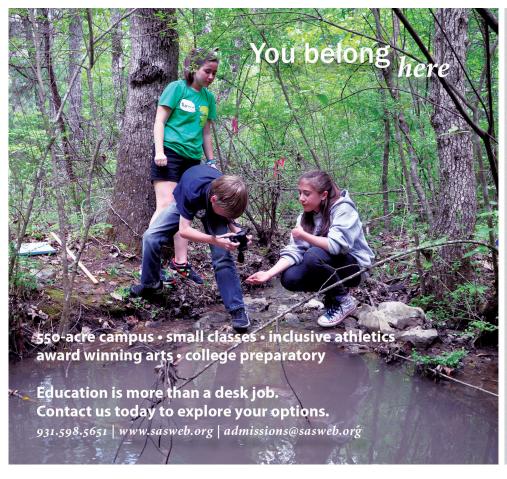
SAS believes in a healthy balance between work and play. The school fields teams in 13 sports, including mountain biking, and offers afternoon courses in arts, outdoor adventure, and farming. Private music and dance lessons are available on campus. The school's Winterim allows students to explore unique areas of interest from woodworking to creative writing. Traditions, including the Earth Day celebration and

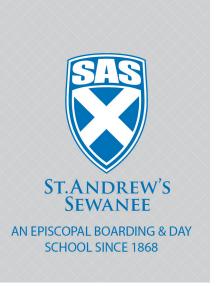
house competitions, help students to see that a well-crafted life incorporates growth with fun.

SAS believes college is one of many steps on life's journey. College counseling focuses on the needs of each student, including the financial needs of the family. The school helps students to develop a résumé and a personal creedal statement to help them understand where they have been and where they are going. Alumni brag that they were more prepared than their college classmates, not just academically, but in their ability to advocate for themselves, communicate cross-generationally, and live independently.

SAS models generosity and grace. SAS is committed to providing educational opportunities for those who might not otherwise find them. The school welcomes students seeking more intellectual challenge, a less homogeneous community, and a community that recognizes that mistakes are part of the learning process. Through outreach activities and campus work responsibilities, the school encourages students to pass their talents and gifts along to others.

SAS believes in the God-given value of every individual. SAS embraces and encourages conversations about faith and values. Students meet three times a week for Chapel gatherings, including a weekly Eucharist service. An institution of the Episcopal Church, SAS is committed to a diverse and inclusive community with respect to race, national origin, religion, gender, sexual orientation, family status, economic circumstance, age, and physical disability.





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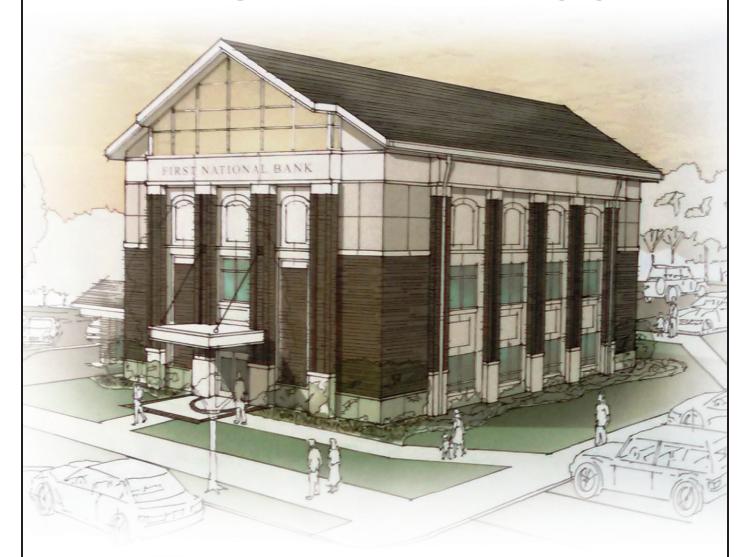
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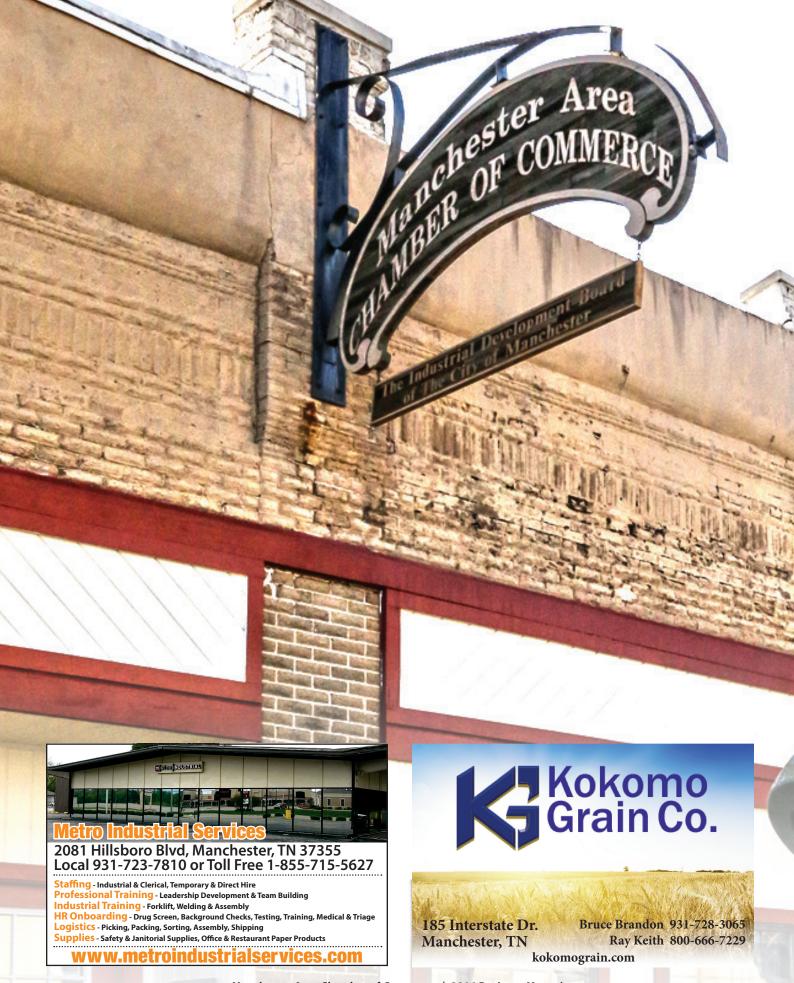
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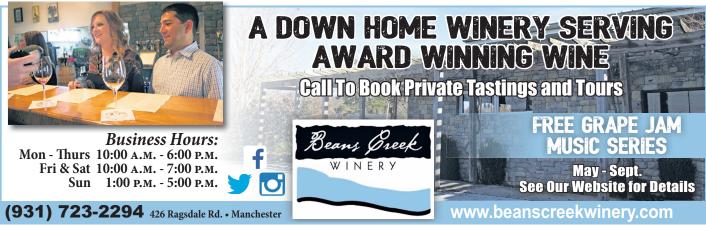
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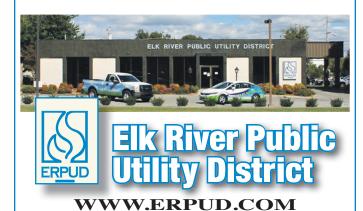
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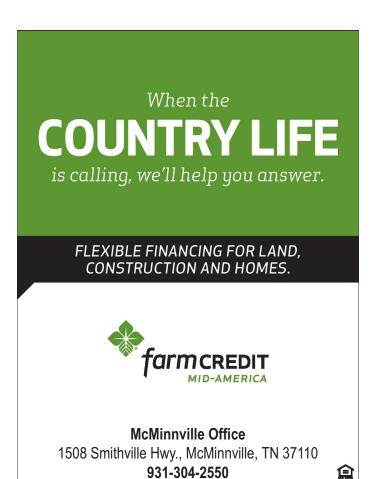










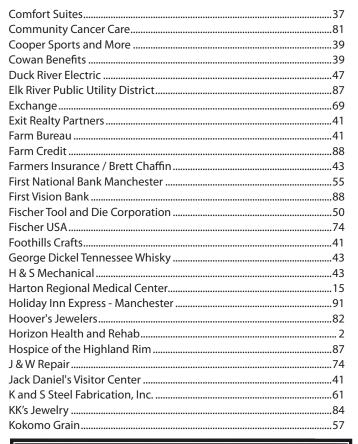




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